

Minutes
Meeting Title: Extraordinary Leicester Safeguarding Children Board Meeting
Date: 19th February, 2018
Venue: Room G.02, City Hall, Charles Street, Leicester

Name	Role	Agency	Present	Apologies	Absent
(The Chair)	Independent Chair of the LSCB	Independent	✓		
(AT)	Lay Member	LSCB	✓		
(ASp)	Consultant Nurse, Safeguarding Children and Adults	Leicester Clinical Commissioning Group		✓	
(AEJ)	Acting Designated Doctor for Safeguarding Children	Leicestershire Partnership NHS Trust		✓	
(BB)	Head of Service (HoS)	DLNR Community Rehabilitation Company	✓		
(CR)	Deputy Chief Nurse	University Hospitals Leicester NHS Trust	✓		
(CT)	Director of Social Care and Early Help	Leicester City Council	✓		
(CS)	Headteacher, <i>City Primary Heads Representative</i>	Education	✓		
(CB)	Chair of LSCB PAAG	Independent	✓		
(CW)	Director of Nursing and Quality	Leicester Clinical Commissioning Group	✓		
(HB)	Assistant Director	CAFCASS		✓	
(JC)	HoS, Early Help, <i>Chair of PEG</i>	Leicester City Council	✓		
(MH)	Senior Operational Support Manager	HMPPS, Nation Probation Service	✓		
(NT)	Children's Service Manager	Barnardos	✓		
(PT)	Director of Learning & Inclusion	Leicester City Council	✓		
(PP)	Head of Law, <i>LSCB Legal Advisor</i>	Leicester City Council	✓		
(RH)	LLR CDOP Public Health Consultant	Leicester, Leicestershire & Rutland CDOP	✓		
(RL)	Director of Adult Social Care	Leicester City Council		✓	
(RT)	Director of Public Health	Leicester City Council		✓	
(SR)	Lead Member, <i>Participant Observer</i>	Leicester City Council	✓		
(SI)	Deputy Principal, <i>Further Education Representative</i>	Leicester College		✓	
(SCh)	Lay Member	LSCB		✓	
(SC)	Head of Serious Crime	Leicestershire Police	✓		
(SF)	Strategic Director Adult Social Care, <i>Interim DCS</i>	Leicester City Council	✓		
(TB)	HoS Children's Safeguarding and Quality Assurance,	Leicester City Council	✓		
(VP)	Head of Professional Practice and Education	Leicestershire Partnership NHS Trust	✓		

In Attendance

Name	Role	Agency	Role at Meeting
(BK)	Young People Participation & Engagement	LCC	Support to Young Adviser
(BC)	LSCB Manager	LSCB	Professional Advisor to the Board
(BG)	Young Advisor	N/A	Young Adviser
(ED)	LLR Project Development Officer	LSCB	Advisor to the Board
(JH)	Designated Nurse, Children and Adult Safeguarding	CCG	Representing CCG
(JW)	Lead Nurse	LPT	Representing LPT
(LH)	Child Death Review Manager	LLR LSCB CDOP	Representing CDOP
(MR)	Assistant Director	LPT	Presenting Part II, Item 4
(MD)	Detective Chief Inspector	Leicestershire Police	Presenting Part I, Item 5
(OR)	Admin and Business Support Officer	LSCB	Minutes and Business Support
(PW)	HoS CAMHS	LPT	Presenting Part II, Item 4
(PrP)	Policy Officer	LSCB	Advisor to the Board
(SF)	0-19 Healthy Together	LPT	Presenting Part II, Item 4
(SP)	Manager of Relate - Early Intervention	LPT	Presenting Part II, Item 4

1.	Welcome, Introductions and Apologies.
1.1	The chair welcomed attendees and noted apologies. Informed group of the plan for today's meeting.
Part 1	LSCB Strategic Board Business
2.	Item 1 - Minutes and matters arising from Board meeting on 30.11.2017 – Item 2, Papers 1 – 1b <ul style="list-style-type: none"> • Strategic Board Meeting Minutes • Action Log • LSCB Forward Plan
2.1	<p>The minutes of the LSCB Strategic meeting that took place on 30.11.2017 were agreed as an accurate record with the following amendment: Remove <i>CD</i> and replace with <i>MH</i>. The Chair referred to the action log and confirmed that all outstanding actions have been updated and are in progress in line with expectation. Matters Arising for discussion were as follows:</p> <p><i>AP38/17- 4.1.1:</i> The Chair confirmed that she met with DS and BR in regards to the CSE Missing and Trafficked report that was presented at the Board meeting held on 30.11.2017. The Chair received some further assurance and confirmed that DS and BR will present a refined report, containing more focus on Leicester city demographics, at the July Board meeting.</p> <p>It was also noted that Police Crime Commissioner (PCC) funding will continue for the Analyst, one CSE nurse, and a service manager.</p> <p>BC requested that partners confirm their agreement with the LSCB Forward Plan and report back to LSCB Office ASAP if any of the reports are not achievable within the agreed deadline. SC advised that CT will be responsible for updates and reports as Chair of CSE, Trafficking and Missing Operations, not himself as stated on the Plan. CT confirmed this and the plan was agreed with this amendment.</p>
3.	Chair's Update <ul style="list-style-type: none"> • Working Together Consultation – Government Response
3.1	<p>The Chair provided members with an update around the government response to the Working Together consultation. It was noted that 700 different submissions were received, and some amendments will be made. The regulations are due to be laid before Parliament and confirmed after the Easter recess. It was confirmed that local areas will have twelve months from the date of commencement to develop and publish their arrangements, and a further three months to implement them in full. Working Together 2018 publication deadline has been moved again is now likely to be summer 2018 and multi-agency partnership discussions with key partners, regarding the transition will be required once the</p>

	<p>timescales are confirmed. The group noted that Leicester City, Leicestershire and Rutland need to have the discussions separately and then come together to form a joint plan where arrangements need to be aligned. SR noted the importance to be clear around what the LSCB wants from a Leicester city perspective and confirmed that Rutland have been clear that they will retain their own safeguarding arrangements rather than joining with Leicester City. The chair agreed to have a Leicester City only development session around possible new arrangements, early July when we know more about timescales. BC and the Chair have also been in discussions with other LSCBs in the region who with some small changes are planning to keep the LSCB structures as they feel it works. New models from others in the region will be shared as they are agreed.</p>
<p>4.</p>	<p>Executive Chairs Group Highlight Report – Papers 2 – 2c</p> <ul style="list-style-type: none"> • PAAG Highlight Report • Annual Report 2017/18 • LSCB Risk Register
<p>4.1</p>	<p>Executive Chairs Group Highlight Report - BC highlighted the key messages within the report regarding the final report on the LSCB business plan 2016-18, new strategic high level Business Plan 2018-19 and the budget. It was noted that were recommendations particularly around Paper 2a.</p> <p>PAAG Highlight Report</p> <p>CB presented the PAAG Highlight Report and noted increased pressure on all agencies due to the rise of Child Protection and LAC numbers. It was stated that this offers a similar picture to Derby city and Nottingham city, but not Leicestershire, Derbyshire or Nottinghamshire. It was noted that there is no discernible reason, however a possibility is the increase of austerity and poverty in the city regions, although there is currently no research evidence of this. Furthermore, there has been no change in threshold, rather a genuine increase in numbers. CT noted that she feels that the threshold is correct, however increases in neglect and number of pre-birth referrals are having an impact. It was noted that the ability to make informed decisions is impacted by agency attendance at meetings and that Child Protection (CP) conferences must be quorate.</p> <p>SC raised that there is a group in L&R SCB looking at using video conference technology for CP conferences and it was agreed that this should be a Task & Finish group across Leicester city, Leicestershire and Rutland. SC will take this back to JG who is leading this work AP01/18</p> <p>The recommendations regarding attendance at ICPC within para 3.3.3 of the ECG Highlight Report was discussed and it was agreed that TB will lead and report back to the Board in July, confirming what is working well and whether there are any themes or blocks that the Board need to address. AP02/18</p> <p>It was confirmed that poverty will be added as an agenda item for the Board meeting in July, because if poverty is having an impact, evidence needs to be shown. A query was raised around whether there is a correlation between children ‘without recourse to public funds’ as this is an area that</p>

	<p>schools may support from within their own resources. It was also noted that the Leicester city Safeguarding Adult Board are also doing work around poverty that impacts vulnerable adults and the need to ensure it is joined up with the work of the LSCB was stated.</p> <p>The following critical message; <i>“It should be noted that the Partnership Performance meetings are resolving issues raised by partners and therefore effective in promoting multi-agency working”</i> was noted as a positive point.</p> <p>SR confirmed that the Children’s Trust is considering the broader correlation between access to good food, healthy weight and the impact of food poverty. AP03/18 Partners were asked to consider how they could evidence any correlation between maltreatment and poverty when conducting assessments and provide feedback to PAAG.</p> <p>Annual Report 2017/18</p> <p>The necessity to adhere to the timescale for the Annual Report was noted, as was the need for short, concise responses, evidencing the difference it has made to the effectiveness of partnership multi-agency safeguarding arrangements. BC stated that she is happy to meet with partners if they require any further clarity.</p> <p>LSCB Risk Register</p> <p>It was confirmed that there are no new entries on the LSCB Risk Register. It was noted that the budget has been now been agreed and reports are being produced to provide assurance on the other risks. The Chair expressed the need to maintain the statutory functions of the Board and that efficiencies need to be made transparently and with the agreement of all key partners as we move into the transition arrangements.</p> <p>The decisions recommended within the highlight report were therefore agreed.</p>
<p>5.</p>	<p>Feedback from other Strategic Partnerships and Partners</p> <ul style="list-style-type: none"> • Leicestershire Police Improvement Plan
<p>5.1</p>	<p>MD presented a summary of the Findings from the inspection and areas of work as follows:</p> <ul style="list-style-type: none"> • The force is committed to tackling CSE – lots of progress and excellent work • More needed to be done to ensure children safe from CSE • Custody – detention of children • Voice of the Child across the Force • Downgrading of High Risk DA cases

	<p>This resulted in 8 Recommendations / Viewed by other forces as good MD presented the Leicestershire Police Improvement Plan to the group and noted a low number of recommendations and the monitoring interval in comparison to other forces of a similar size. MD discussed the 8 recommendations with the group and provided a brief explanation and information for each. The review took place in December 2017 and 6 of the 8 recommendations were signed off. No further inspection monitoring is required. The Board indicated they were assured by the presentation and there were no areas of challenge required. The Chair thanked MD for his presentation and his contribution to safeguarding.</p>
Part II	LSCB Spotlight: How well do we understand the scale of emotional wellbeing and mental health issues for children and young people?
6.	<p>Item 1 - Making Minds Matter</p> <ul style="list-style-type: none"> Making Minds Matter Report – Reference Paper 1
6.1	<p>BG, representing the Young People’s Council, presented the Making Minds Matter report to the group. The event was noted as being very interactive and allowed schools an opportunity to share best practice. A lack of mental health awareness in schools was apparent and more awareness raising is required. Negative commentary attached to mental health was also in evidence at the session held in November. It was confirmed that attendees to the session were provided with resources to bring back to their respective schools. AP04/18 It was agreed that the key messages from the session will be circulated to the schools that did not attend. The importance of peer to peer support was also discussed. AP05/18 It was furthermore agreed that the ‘Roots to Resilience’ information funded as part of the local NHS Future in Mind programme be circulated to schools who have not already received it and Board members.</p> <p>A discussion also took place around the impact of mental health issues in parents have on their children and the joint work with the SAB was noted.</p>
7.	<p>Item 2 - CDOP Suicide Review</p> <ul style="list-style-type: none"> LLR Suicide Review Report – Reference Paper 2
7.1	<p>RH presented the LLR CDOP’s themed review on suicide, noted as the extreme end of mental health and wellbeing and the key themes and messages.</p> <p>The group agreed that is was unusual that the 4 children within the review had all attended independent school and noted the prevalence of neurological issues and impulsivity. Modifiable factors, including poverty, austerity, social deprivation and community engagement were discussed by the group. The group were informed that Public Health are currently looking at developing a model around Adverse Childhood Experiences (ACEs) and are seeking information from other areas that have already adopted it. The chair noted that a learning event around ACEs may be appropriate and CT stated that ACEs should be considered when working with families. CT noted that in an activity undertaken within LCC, 53% of adults had no ACEs and questioned how we tap into their experiences to develop coaching and build resilience in children, young people and their families.</p>

	AP06/18 It was also agreed that the Public Health Wales - Presentation & Academic Report be circulated to LSCB members.
8.	Item 3 - Future in Minds Transformation Programme <ul style="list-style-type: none"> Children and Young People’s Mental Health – Green Paper
8.1	<p>CW presented the Future in Minds Transformation Programme to the group and reflected on what the gaps are in meeting the needs of young children across the LLR region.</p> <p>It was noted that early intervention is about providing services to children that need extra help for their emotional health and wellbeing and the programme should be operational by April 2018. Discussions also took place around the key areas of the NHS England mandate, noting it is a joint Local Authority programme funded by NHS England.</p> <p>CW confirmed that the plan is available on the CCG website and AP07/18 requested that the LSCB Office help spread awareness. The LSCB Office will include information in the next LSCB Newsletter, due to be distributed by the end of March 2018. Other communication routes also include the Mayor Associate Briefing and a programme to go out to schools.</p>
9.	Item 4 - Supporting Children and Young People’s Emotional and Mental Health <ul style="list-style-type: none"> LPT Response to the CQC re-inspection of CAMHS
9.1	<p>MR, with support from SF, PW, SP and JW, presented the review of Children and Young People’s Emotional and Mental Health, along with the LPT response to the CQC re-inspection of CAMHS.</p> <p>The specialist CAMHS provision was discussed with the group and MR confirmed that referrals to specialist CAMHS are raising year on year and the waiting time for treatment is currently 1 year, an improvement on the previous 2 year waiting time. There was challenge regarding how this fits with the CQC waiting time for treatment of 18 weeks in routine cases and within shorter timeframes for children with psychosis or eating disorders. There was also challenge linked to the findings from the recent LSCB Learning Review regarding advocacy services for children. It was confirmed that currently these are only available to detained children. Challenge was raised as to how other children receive advocacy in accordance with the guidance.</p> <p>It was noted that the issue around waiting times were raised at PAAG as well as whether there was a need for further assurance requested around those times for routine and urgent appointments following this spotlight.</p>

	<p>The THRIVE model was presented to the group and it was emphasised that the longer the waiting list, the more time is spent managing this rather than providing treatment, effectively a very challenging cyclical process. The Chair set a challenge back to the board as to how partners could assist in reducing the numbers on the waiting list and ensuring that those waiting are those who actually required specialist CAMHS services.</p> <p>It was queried whether there is evidence that preventative resilience measures are working? Are the processes interlinked? Do we know the where the gaps are? What preventative measures are activities are expected to impact upon and how? How is the Board assured? Do people know how to access preventative measures? What is the communication plan? It was noted that it is essential that the pathway for emotional wellbeing and mental health services is known and understood by all practitioners.</p> <p>What is the number of children waiting for CAMHS treatment? Who are they? How long are they waiting? Where does the child in need element kick in? How do we establish what the CAMHS waiting times mean in terms of safeguarding?</p> <p>Are current thresholds correct as there may be a Child in Need or Safeguarding element, which may need a multi-agency response? MR highlighted that there is an Internal Risk Management approach with a traffic light system that utilises assessment of risk factors against what level of intervention is required to keep these children safe? Challenge was raised regarding, how we are looking at those identified as RED on the waiting list or in Crisis and who is known to other agencies.</p> <p>AP08/18 It was agreed that the issues raised above needed to be considered at PAAG and what further assurance should be requested around the data for those waiting for routine or urgent appointments and what this mean in terms of safeguarding.</p> <p>AP09/18 It was agreed that further assurance was required regarding those children identified as RED or in Crisis and CT and PW will review these cases to ensure that there is a proper join up with children that have gone through the CiN threshold.</p>
<p>10.</p>	<p>Item 5 - Reflections and Next Steps <i>Group</i></p>
<p>10.1</p>	<p>The Chair presented the group with key questions to discuss within small groups. The groups were asked to provide a key feedback question and key message as follows:</p> <p>Prevention - Are agencies doing enough preventative work around early signs of emotional and MH issues in children and young people and is it effective?</p> <p>Data - What do we know about groups of children with emotional and MH needs? Do we have the numbers of children waiting and for how long for CAMHS, what is their profile, age, gender ethnicity etc?</p>

	<p>What young people tell us - What do we know about what concerns young people and what support they think they need?</p> <p>Commissioning and quality of service provision - What services are being commissioned and what is the join up between Strategic Partnerships, H&WB Boards and multi agency partnerships?, How timely, appropriate and effective is it?</p> <p>The final reflections were as follows:</p> <p>Communication – there was seen to be a challenge for people on the ground to understand the whole picture and range of services available. Work already taking place within the Procedures Development Group around the practice guidance and pathway was noted. This is also an area where <i>the Multi-agency Frontline Practitioner Group</i> may be able to assist and should be included in their work plan.</p> <p>Making Minds Matter - The work of young people on Making Minds Matter was discussed and it was noted that feedback must be provided to schools. It was agreed that mental health champions at schools can provide feedback to groups of children. This will go to the <i>Participation and Engagement Group's</i> next meeting for further discussion and consideration. The Board also needs to consider how it ensures suitable and effective Secondary School representation on the board.</p> <p>Assurance questions and actions from the recent H1 Multi-agency Learning Review were referenced together with the need for agencies to further assure the Board regarding these within the next business plan cycle and annual report. SR noted that she felt the session was useful, but requested that information for future spotlight events be provided at an earlier stage to allow for appropriate preparation. It was noted that this was only possible if reports and presentation were provided within the agreed timescale, hence the earlier reminder regarding the need for ownership of LSCB Forward Plan and any agency actions within it.</p> <p>The Chair closed the meeting by thanking VP for her hard work and contribution to the Board as this will be her final meeting before moving into a new role.</p>
11.	Meeting Close
11.1	Next Meeting: Extraordinary LSCB - Wednesday 13 th June 2018, Room 1.14, City Hall, Leicester.